KECA Spring International Conference 2019 Global Forum Towards Wide Overseas Employment [KOREA SECTION]

Employment market trend analysis and recruitment method of Korean college graduates

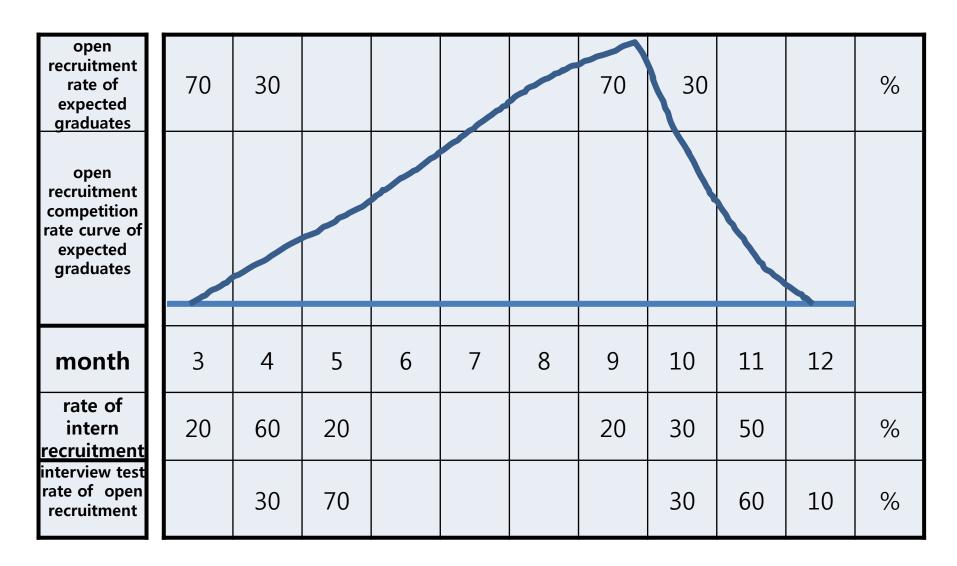
 Researcher & Presenter : Prof. Jong-Gu Lee Kyunghee University Humanitas College (Research Chief of Future Manpower Center)

Korea Employment & Career Association[KECA]

Date : February 23, 2019 13:00 ~ 20:00

Venue: Kyunghee University(Orbis Hall)

College Graduates' Labor Market Job Life Cycle(JLC)



Trends and feature of university graduates' labor market and changes of recruitment type

Changes and Features of
 Major Companies' Open Recruitment Strategy —

Changes	Existing recruiting method (1980~1997)	New recruiting method (1998. 3 ~ current)	
in type of open recruitment	 Large scale regular open recruitment Ordinary person –Standard Talent 	Select few, Frequent RecruitmentSpecific Talent	
	 Net type recruit method 	 Selective Recruitment 	
Trend & Feature	 Economic Recession, Corporates' Slim Structure, Acceleration of Unemployment Crisis. Oversupply of College Graduates, Serious Imbalance of Supply and Deman Educated Labor Market. Generalization of job oriented recruitment in domestic companies. Recruitment beginning by affiliates from Samsung group's 2017 second half year open recruitment. 		

Trend of College Graduates' Employment Market: I-1

- Decreased Trend of Open Recruitment, Enlargement of Specific,
 Selective, Frequent Recruitment
- Increased trend of permanent employee by companies, decreased open recruitment by companies
- Generalized NCS (National Competency Standards) Recruitment in Public enterprise
- Decreased open recruitment in banking industry due to the beginning of FinTech recruitment
- Presentation interview : Complex question

Trend of College Graduates' Employment Market: I-2

- Growing Trend of Breaking Major Boundary by companies (Preference for convergence talent)
- Major companies on going trend of implementing personality & aptitude test which is irrelevant with NCS
- Putting more emphasis on volunteer career to identify applicant personality
- Fair competition through ability centered open recruitment by nonsexist hiring policies

Feature of College Graduates' Employment Market: | | -1

- Settlement of job oriented recruitment in Korean open recruitment market
- Interview Test : Settlement of job oriented interview
- Enhanced trend of multi-channel open recruitment to intensify talent verification (periodical open recruitment, internship, recommendation, campus recruiting, global recruiting etc.)
- Implementing Multi dimentional interview test to recruit excellent personnel
- Increased companies combining internship and regular open recruitment

Feature of College Graduates' Employment Market: | | - 2

- After passing written test: Interview begins from zero-based (ability focused recruitment rather than educational background)
- Firm growing trend to verify foreign language conversation test on interview test
- Increase of personality interview weight

Number of college graduates / Number of planned new employee recruitment in major companies (2011~2017)

Year	2011	2017
Number of university graduates	293,967	334,643
Number of new employees recruitment plan in major companies (the first half year)	41,511	29,792
Rate of recruitment	7%	11.2%

Major companies : companies which hire 300 full time employees. source : Education Statistics Research Center. Ministry of Labor's Annual Research

Youth (age 15~29) Unemployment Trend (Every year May, standards)

2009	2012	2015	2018
7.5 %	8.0 %	9.3 %	10.5 %

Number of unemployed youths who answered 'just spent time'

(unit: people)

2009	2012	2015	2018
225,000	267,000	264,000	290,000

source: National Statistical Office. Research of Economically Active Population

Reference: Chosun Daily, 2018.12.28. A8.

Employment rate of university graduate students in Seoul 11 major universities: 2016~2017 (December 31, standards)

University	2016	2017	University	2016	2017
Kyunghee	64.3	63.8	Sookmyung	64.4	63.0
Korea	73.8	68.2	Yonsei	70.1	68.7
Dongguk	68.2	67.3	Chung-Ang	70.2	67.8
Sogang	67.1	67.2	Hankuk University of Foreign Studies	64.1	60.1
Seoul	70.6	68.3	Hanyang	72.7	69.6
Sungkyun kwan	76.4	75.1	Average	69.2	67.2

Source: National Statistical Office. Research of Economically Active Population Reference: Chosun Daily, 2018.12.28. A8.

This year, 1 out of 10 university graduating students were employed as a regular employee

University graduating students' Employment station (Every year January, standard)/source: Job Korea

	2016	2019
regular employee	16.9%	11%
None-regular employee (Intern, contract worker etc.,)	22.2%	10%
unemployed	60.9%	79%

Job decision points of employed university students

(end of 2017 standard/ source: Ministry of Education)

Before graduation	Within 6 months after graduation	Between 6 months and 1 year After graduation	More than 1 year After graduation
35.3 %	40 %	21,8 %	3 %

Reference: Chosun Daily, 2019.1.22. A14.

Period of time needed to acquire first job after graduation (drop out) source: National Statistical Office

Of Youth(age 15~29)

year	2009	•••	2016	2018
Months	9.9		10.2	10.7

Reference: Chosun Daily, 2019. 1.22, A14.

2019 Major Firms' New Employee Open Recruitment is expected to overflow in early May source: Job Korea

(Major companies' new employee recruitment announcement in first half of 2018 : analysis of 205 cases)

	May	April	May
Beginning of Recruitment	55.1 %	10.7 %	14.6 %
End of Recruitment	52.2 %	15.16 %	15.1 %

Major companies and groups' affiliates' open recruitment: Samsung, LG, SK, Hyundai Motor Company, Lotte, etc.

Reference: Joongang Daily 2019. 1. 17. B3.

Concept of Korean university students' CMA (Career Management Activity)

Concept

- •University students' career management activity which is emphasized in private enterprises' spec oriented recruitment
- Items that can work as additional points or benefits during document examining and interview while applying corporate open recruitment

Career Management Activity I	Career Management Activity II	Career Management Activity III
 Activity items students write 	 Activity items that 	Overseas career management
in resume when applying	students write on letter of	activity (International Career
corporate open recruitment	self introduction when	Management Activity)
 Activity items which require 	applying corporate open	■ Can be written on both resume
documentary evidence when	recruitment	and letter of self introduction
applying	Work as merit during	 Documentary evidence is
 Spec items that require large 	document examining and	required when written in
investment while preparing	interviewing process	resume
■ Can be measured	Documentary evidence	Skyrocketing trend of
quantitatively	not needed	international career
	 Qualitative approach 	management activity

Researcher: Jong-Gu Lee

Types and Contents of Korean University Students' CMA(Career Management Activity)

Туре	CMA I	CMA II	CMA III
Classification	Items written in resume (documentary evidence attached)	Items written in Letter of Self Introduction (documentary evidence unattached)	Items written in Resume or Letter of Self Introduction (documentary evidence attached, or unattached)
Contents	 University GPA License Authorized foreign language Score ABEEK Chinese character ability certificate ratings A Korean History Ability Test rating Experience of winning Contest Exhibit Software Performance Test Computer Application Ability (MOS, etc.) Certificate of Voluntary Activities 	 Study Club Activities Arbeit Internship Program Team Project (Including Reports) LAB(Laboratory career) Industrial-Educational Cooperation Activity Field Study(Field Co-Op) Small Company Field Experience Activity Rural Volunteer Activity 	 Global Intern Global Volunteer Career Global Field Study (Global Field Experience) * Except Exchange Student and Language Study abroad

Researcher: Jong-Gu Lee

Career management activities & job support programs Of Overseas universities source: Future manpower center survey of Kyunghee uni. (Dec, 2014)

Main Programs

	Program title	Kyunghee	Harvard	Stanford	Pennsylvania	Florida	Southern California	Waterloo
	Resume(applications) & Interview guidance	0	0	0	0	0	0	0
to	Job Fairs		0	0	0	0	0	0
Support	Campus recruiting	0	0	0	0	0	0	0
Job S	Graduate mentoring system	0	0	0	0	0		0
	Recruitment info supply	0	0	0	0	0	0	0
	Job & career subject	0				0		
	Internship system	0	0	0	0	0	0	0
E E	Co-op				0	0		0
Reinforcement	Graduate school Educational guidance	0	0		0	0		0
3ein	Study Aboard	0	0					
	Club, Small Group	0	0					
Competence	Job Seminar, Discussion				0	0	0	0
Com	Job Support by Major		0	0	0	0		O 16
	Roadmap by Major		0	0	0	0		16

Recruitment method of Korean university graduates

уре	Multiple Correlation Decision Method	Phased Decision Method	Substitutable recruitment method
Recruitment Type	Totalizing whole procedure's result score	Hurdle methodNone passing of mere one phase is failure	Multi type talent recruitment regarding substitutability

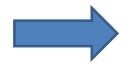
Selection Process of Korean university graduates

Enter Process	Document Screening		Written Test	Interview Test		Etc.
Contents	■ Job Application Letter −Resume ■ Letter of Self Introduction −Cover Letter	Public Firm Private Firm	■Personality Test ■Aptitude Test ■NCS (National Competency Standards)	 Personality Interview Individual Interview Presentation Interview Debate Interview Group Interview Blind Interview Cf: Structured Interview / None Structured Interview 	-	Career Verification Positive Vetting Physical Examination
Test Item	Basic Competency	Knowledge test		Core Competency		nal rocess

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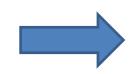
4 Competency Analysis of Open Recruitment Process

Basic Competency (job application letter)



- **♦** University
- **♦** Foreign Language
- **♦** GPA
- **♦** Personality (Volunteer Activity)

Core Competency (self-introduction letter/interview whole process)



- **♦** Job Knowledge
- **♦** Type of Business Knowledge
- **♦** Major Knowledge
- **♦** Issue Knowledge

Common Competency
(NCS SPEC:

Job application letter/ Self-Introduction letter)



- <Career II >
- Intern, Arbeit, co-op, lab, Study Project, etc.

Selective Competency (job application letter)



- General license
- Major related license
- Industry and job preferential license

Researcher: Jong-Gu Lee

Current State of Overseas Employment Comparison with Previous Year by Continent (2017~2018)

Continent	The Employed (No)	Comparison by previous Year (No)	Ratio (%)	Comparison by previous year (%p)
Asia	1289	▼110	50.9	▼4.4
North America	766	▲295	30.3	▲11.7
Oceania	359	▲17	14.2	▲0.7
Europe	61	▼12	2.4	▼0.5
South America	52	▲8	2.1	▲0.4
Africa	5	▲1	0.2	0
Total	2532		100	20

Current State of Overseas Employment by Countries in Europe (2017~2018)

Nation	Ratio(%)	Nation	Ratio (%)
Germany	39.3	Croatia	3.3
Great Britain	9.8	Finland	3.3
France	8.2	Estonia	1.6
Russia	6.6	Slovakia	1.6
Denmark	4.9	Netherland	1.6
Italia	3.3	Hungary	1.6
Sweden	3.3	Austria	1.6
The Czech Republic	3.3	Ireland	1.6
Swiss	3.3	Belgium	1.6

Overseas Employment ratio by Nations and Academic Affiliations (2017~2018)

Top 7
Overseas Employment Nations (2017~2018)

Nation	No. of People (%)
USA	715 (28.2)
Japan	647 (25.6)
Austria	339 (13.4)
Singapore	262 (10.3)
Vietnam	131 (5.2)
Malaysia	54 (2.1)
Canada	51 (2.0)

Top 7 Academic Affiliations of Overseas Employees (2017~2018)

Affiliation	No. of People (%)
Social	792 (31.3)
Engineering	562 (22.2)
Humanities	522 (20.6)
Art & Physical	284 (11.2)
Natural Science	278 (11.0)
Medicine	62 (2.4)
Education	32 (1.3)